#### 78. ROAD DEVELOPMENT AUTHORITY

- Operating under the *aegis* of the Ministry of National Infrastructure and Community Development, the Road Development Authority (RDA) is a body corporate established under the RDA Act 1998. The aim of the RDA is to provide, through resource optimisation, cost efficient mobility in comfort and safety for the country by developing, preserving and maintaining a high standard classified road network throughout the island.
- 78.2 Its main functions are, *inter alia*, to: plan, design and supervise construction of roads; carry out the upgrading and maintenance of motorways and main roads; maintain existing bridges; design and supervise the reconstruction of bridges, tunnels and their associated works on motorways and main roads; and to conduct research and investigation on materials required for road construction.
- Administered by a Board, the RDA is headed by a General Manager who is responsible for the implementation of the policies of the Board for achieving the organisation's goals and ensuring its proper day-to-day management. Presently, the Authority has a workforce of around 452 employees on its establishment with all grades inclusive, disseminated into different sections namely Technical, Financial and Administration.
- Consultative meetings were held with both Union and Management. Union members have made representations for the review and upgrading of salary and grant of Continuous Professional Development Allowance to the Technical Staff of the RDA. On the other hand, Management has made requests for the creation, restyling, upgrading of salary and reinstating of some grades, and new conditions of service. Management has also made a case for better remuneration and the re-introduction of the Special Professional Retention Allowance for Engineers who are constantly working in cross-functional teams and shouldering higher responsibilities to help the organisation achieve its set objectives.
- 78.5 The Bureau has studied the proposals made by both Management and Union and is making appropriate recommendations in order to help the RDA to deliver on its mandate.

#### General Manager

Request was received from Management for the restyling of the grade of General Manager to Chief Executive Officer. However, this would constitute amending the legislation as the RDA Act makes provision for a General Manager.

# **Internal Control Officer (New Grade)**

78.7 Management has made proposal for the creation of a grade of Internal Control Officer to carry out audit inspection at the Authority. Being given that compliance to the framework of Good Governance forms the very basis of the effectiveness of an organisation and that internal auditing serves as a monitoring device for same, we are making the necessary provision.

#### **Recommendation 1**

- 78.8 We recommend the creation of a grade of Internal Control Officer. Appointment thereto should be made by selection from among serving officers who hold a substantive appointment at the RDA and who have successfully completed all papers of Fundamentals (Knowledge) and Paper F4 of Fundamentals (Skills) or have obtained the Certificate in Business Accounting (Foundation Level) of the CIMA Examination (New Syllabus) or an equivalent qualification acceptable to the Board. In the absence of qualified serving officers, appointment to the grade should be made by selection from among candidates possessing the required qualifications.
- 78.9 Incumbent would be required, *inter alia*, to carry out audit in finance, human resource, stores, transport and other operations of the Authority; assist in the preparation of audit programme; undertake the examination of annual statements or their review and to prepare the normal or other audit reports; maintain adequate documentation and records of work performed; exercise general supervision over audit inspection; report on internal audit findings and propose corrective measures; review internal audit reports; and ensure that recommendations made are implemented.

# Special Allowance to officers of the Engineering Cadre of the RDA

- The Engineering Department of the RDA encompasses five main divisions, which are, the planning, maintenance, development, implementation and special support unit. Each division is headed by a Divisional Manager who is assisted by officers in the grades of Assistant Divisional Manager, Senior Manager and Manager. The Bureau has been apprised that the RDA has to manage massive projects to the tune of over Rs70 billion and that the tasks entrusted to the Engineering Department have evolved significantly wherein, officers are, now, required to work in cross-functional teams to ensure business continuity of the Authority.
- 78.11 Moreover, the RDA has reported that owing to the complexity and specialised nature of major road works including constructions of flyovers and bridges, officers of the Engineering Cadre are called upon to work outside normal working hours on a daily basis and mostly at night when the traffic is less dense. In that regard, request has been made for an allowance to the Engineers to compensate them for the complexity of their work and for handling major projects as well as for working at odd hours.
- 78.12 Indeed, in this Covid-19 era, Government has laid much emphasis on the Construction Industry so as to scale up the economy. In the face of this fact and so as to cater for an incentive for the officers of the Engineering Cadre, the Bureau is of the view that there should be a mechanism for compensation and is recommending accordingly.

#### **Recommendation 2**

78.13 We recommend that officers of the Engineering Cadre of the RDA who are regularly called upon to handle major projects and to perform duties after normal working hours should be paid a special monthly allowance equivalent to two increments at the salary point reached in the Master Salary Scale, subject to

satisfactory performance and upon recommendation of the Responsible/ Supervising Officer.

# **Special Professional Retention Allowance (SPRA)**

78.14 Provision was previously made for officers of the Civil Engineering Cadre of the RDA to draw the Special Professional Retention Allowance (SPRA) up to 31 December 2016. One of the conditions attached thereto was that beneficiaries should refund same if they retire or leave the service before their retirement date on grounds of age. In this Report, provision is being made for officers retiring or leaving the service before their compulsory retirement age, to cease refunding the SPRA. A recommendation has been made to that effect in the Introductory Chapter of this Volume, which is applicable in this case as well.

#### **Head Technician**

78.15 With the increasing volume of work and pressure on the Technical Officers of the Technical Unit, Management has submitted that there is need to reinforce the structure of the Technical Officer Cadre to monitor and manage the duties of the officers. The Bureau has duly examined the proposal and considers that the existing structure is adequate to enable the Unit to achieve its objectives. However, we recommend that the Board of the RDA considers the grant of a 'Headship Allowance' while designating a 'Head' in the Unit.

# Reinstatement of grades

78.16 Management has submitted that the Authority would still require the services of officers in the grades of Word Processing Operator (Personal) and Assistant Procurement and Supply Officer (Personal) and has consequently, requested for their reinstatement. The Bureau is favourably considering the request.

# **Recommendation 3**

78.17 We recommend that the grades of Word Processing Operator (Personal) and Assistant Procurement and Supply Officer (Personal) be reinstated on the establishment of the RDA.

#### Movement for Human Resource Officer/Senior Human Resource Officer

78.18 Human Resource Officer/Senior Human Resource Officers possessing the relevant Diploma are allowed to move incrementally beyond top salary subject to meeting certain criteria. Recommendation thereto related has been made in the Introductory Chapter of this Volume.

# 78. ROAD DEVELOPMENT AUTHORITY SALARY SCHEDULE

# RDA 1 : Rs 17045 x 260 - 17565

Trainee Assistant Inspector of Works

RDA 2 : Rs 17045 x 260 – 17825

Trainee Surveyor

RDA 3 : Rs 10250 x 175 - 10775 x 200 - 11775 x 205 - 12595 x 230 - 13975 x 250 -

15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21150

General Worker

RDA 4 : Rs 13745 x 230 - 13975 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300 -

19525 x 325 - 21475 x 375 - 21850

Lorry Loader

RDA 5 : Rs 13745 x 230 - 13975 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300

- 19525 x 325 - 21475 x 375 - 22225

Handy Worker

RDA 6 : Rs 13975 x 250 – 15225 x 260 – 17825 x 275 – 18925 x 300 – 19525 x 325

- 21475 x 375 - 22225 x 400 - 22625

Tradesman's Assistant

RDA 7 : Rs 13975 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325

- 21475 x 375 - 22225 x 400 - 23025

**Stores Attendant** 

RDA 8 : Rs 14225 x 250 – 15225 x 260 – 17825 x 275 – 18925 x 300 – 19525 x 325

- 21475 x 375 - 22225 x 400 - 23025

Handy Worker (Special Class)

RDA 9 : Rs 14475 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325

- 21475 x 375 - 22225 x 400 - 23425

Surveillant

formerly Security Guard

RDA 10 : Rs 14725 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325

- 21475 x 375 - 22225 x 400 - 23425 x 525 - 23950

Herbicide Sprayerman

Office Attendant

RDA 11 : Rs 15485 x 260 – 17825 x 275 – 18925 x 300 – 19525 x 325 – 21475 x 375

- 22225 x 400 - 23425 x 525 - 25000

Plant and Equipment Operator

RDA 12 : Rs 14475 x 250 - 15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325

- 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400

Survey Field Worker/Senior Survey Field Worker

RDA 13 : Rs 15485 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400

Driver

RDA 14 : Rs 16785 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400

Field Supervisor Leading Hand

RDA 15 : Rs 15745 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 28225

Blacksmith Carpenter Mason Painter Welder

RDA 16 : Rs 16785 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 28225

Senior/Head Office Attendant

RDA 17 : Rs 15225 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 29875

Receptionist/Telephone Operator

RDA 18 : Rs 17565 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 29875

Driver (Heavy Vehicles above 5 tons)

RDA 19 : Rs 17565 x 260 – 17825 x 275 – 18925 x 300 – 19525 x 325 – 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 30700

Driver (Mechanical Unit)

RDA 20 : Rs 15745 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 31525

**Laboratory Attendant** 

**RDA 21** Rs 19225 x 300 – 19525 x 325 – 21475 x 375 – 22225 x 400 – 23425 x 525 - 26050 x 675 - 27400 x 825 - 31525

Senior Field Supervisor

Senior Leading Hand

**RDA 22** Rs 19525 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675 :

- 27400 x 825 - 33175

Head Survey Field Worker

Rs 16525 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375 **RDA 23** 

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 34000

**Word Processing Operator** 

formerly Word Processing Operator (Personal to officers in post as at 31.12.15)

RDA 24 Rs 15745 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 34825

Assistant Foreman/Foreman (Personal)

**RDA 25** Rs 16785 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 34825

Clerical Officer/Higher Clerical Officer

Rs 20825 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675 **RDA 26** 

- 27400 x 825 - 34825

Chief Blacksmith

**Chief Carpenter** 

Chief Mason

**Chief Painter** 

Chief Welder

Foreman

**RDA 27** Rs 20500 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675

- 27400 x 825 - 35650

Senior Laboratory Attendant

Rs 17305 x 260 - 17825 x 275 - 18925 x 300 - 19525 x 325 - 21475 x 375 **RDA 28** :

- 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 35650 x 900

- 36550

Assistant Inspector of Works

Survey Technician

RDA 29 : Rs 19225 x 300 - 19525 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525

- 26050 x 675 - 27400 x 825 - 35650 x 900 - 36550

Senior Word Processing Operator

RDA 30 : Rs 18925 x 300 - 19525 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525

- 26050 x 675 - 27400 x 825 - 35650 x 900 - 37450

Management Support Officer

RDA 31 : Rs 19850 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675

- 27400 x 825 - 35650 x 900 - 37450

**Accounts Clerk** 

Assistant Procurement and Supply Officer

formerly Assistant Procurement and Supply Officer (Personal)

RDA 32 : Rs 22625 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 35650 x 900

- 37450 x 950 - 39350

Office Supervisor

RDA 33 : Rs 19850 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675

- 27400 x 825 - 35650 x 900 - 37450 x 950 - 40300

**Technical Design Officer** 

RDA 34 : Rs 23425 x 525 - 26050 x 675 - 27400 x 825 - 35650 x 900 - 37450 x 950

**-41250** 

Inspector of Works

RDA 35 : Rs 19850 x 325 - 21475 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675

- 27400 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 43500

Internal Control Officer (New Grade)

RDA 36 : Rs 21475 x 375 – 22225 x 400 – 23425 x 525 – 26050 x 675 – 27400 x 825

– 35650 x 900 – 37450 x 950 – 42200 x 1300 – 43500

Confidential Secretary

RDA 37 : Rs 24475 x 525 - 26050 x 675 - 27400 x 825 - 35650 x 900 - 37450 x 950

- 42200 x 1300 - 43500

**Accounts Officer** 

**Procurement and Supply Officer** 

RDA 38 : Rs 23025 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825 - 35650 x 900

- 37450 x 950 - 42200 x 1300 - 44800

Office Management Assistant

RDA 39 : Rs 21850 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825

- 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100

Human Resource Officer/Senior Human Resource Officer

RDA 40 : Rs 21850 x 375 - 22225 x 400 - 23425 x 525 - 26050 x 675 - 27400 x 825

- 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x 1575 - 47675

Computer Technician

Technical and Mechanical Officer

Technical Officer (Civil Engineering)

Technical Officer (Materials Testing Laboratory)

RDA 41 : Rs 29050 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 47675

Senior Inspector of Works

Senior Technical Design Officer

RDA 42 : Rs 30700 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250

Senior Accounts Officer

Senior Procurement and Supply Officer

RDA 43 : Rs 21850 x 375 – 22225 x 400 – 23425 x 525 – 26050 x 675 – 27400 x 825

- 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x 1575 - 49250 x

1650 - 50900

Safety and Health Officer/Senior Safety and Health Officer

RDA 44 : Rs 29875 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 52550

Office Superintendent

RDA 45 : Rs 33175 x 825 – 35650 x 900 – 37450 x 950 – 42200 x 1300 – 46100 x

1575 - 49250 x 1650 - 54200

Chief Inspector of Works

Senior Technical Officer (Civil Engineering)

Senior Technical Officer (Materials Testing Laboratory)

RDA 46 : Rs 33175 x 825 – 35650 x 900 – 37450 x 950 – 42200 x 1300 – 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 55900

Principal Technical Design Officer

RDA 47 : Rs  $35650 \times 900 - 37450 \times 950 - 42200 \times 1300 - 46100 \times 1575 - 49250 \times 1000 \times$ 

1650 - 54200 x 1700 - 57600

Principal Procurement and Supply Officer

RDA 48 : Rs 27400 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 62700

Administrative Officer

RDA 49 : Rs 28225 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 62700

Surveyor

Systems Administrator

RDA 50 : Rs 30700 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 62700

**Human Resource Management Officer** 

RDA 51 : Rs 38400 x 950 – 42200 x 1300 – 46100 x 1575 – 49250 x 1650 – 54200 x

1700 - 62700

**Materials Testing Officer** 

Principal Technical Officer (Civil Engineering)

Superintendent of Works

RDA 52 : Rs 31525 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 – 49250 x 1650 – 54200 x 1700 – 64400 x 1800 – 66200

Manager (Civil Engineering)

Senior Surveyor

RDA 53 : Rs 38400 x 950 – 42200 x 1300 – 46100 x 1575 – 49250 x 1650 – 54200 x

1700 - 64400 x 1800 - 66200

Chief Technical Design Officer

RDA 54 : Rs 30700 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 64400 x 1800 - 69800

Accountant/Senior Accountant

Internal Auditor/Senior Internal Auditor

formerly Internal Auditor

RDA 55 : Rs 40300 x 950 - 42200 x 1300 - 46100 x 1575 - 49250 x 1650 - 54200 x

1700 - 64400 x 1800 - 69800

Senior Manager (Civil Engineering)

RDA 56 : Rs 30700 x 825 - 35650 x 900 - 37450 x 950 - 42200 x 1300 - 46100 x

1575 - 49250 x 1650 - 54200 x 1700 - 64400 x 1800 - 69800 x 2000 -

73800

Administrative Manager

RDA 57 : Rs 49250 x 1650 - 54200 x 1700 - 64400 x 1800 - 69800 x 2000 - 75800

x 2150 - 77950

Head Surveyor

RDA 58 : Rs 49250 x 1650 - 54200 x 1700 - 64400 x 1800 - 69800 x 2000 - 75800

x 2150 - 82250

Assistant Divisional Manager (Civil Engineering)

Financial Manager

RDA 59 : Rs 68000 x 1800 - 69800 x 2000 - 75800 x 2150 - 82250 x 3000 - 88250

x 3125 - 94500

Divisional Manager (Civil Engineering)

RDA 60 : Rs 94500 x 3125 - 103875

Deputy General Manager

RDA 61 : Rs 119500

General Manager

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